

Navigating the complexity of the other "E" risks: a practical approach to Nature-Related Risks

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Economic implications of Nature-Related Risks - NRRs

Why it matters for Finance



"We are putting at risk more than half of global GDP. Around €40 trillion of global income relies on nature." Frank Elderson, European Central Bank, June 2023

Degradation of nature can undermine production processes and consequently weaken the creditworthiness of many companies

Central banks and supervisors need to understand how vulnerable the economy and the financial system are to this degradation

72 %

of companies (corresponding to around three million individual companies) are highly dependent on at least one ecosystem service.

75%

of all bank lending in the euro area goes to companies that are highly dependent on at least one ecosystem service



Introduction to Nature-Related Risks

Framework and Definition

- The **TNFD** (Taskforce on Nature-related Financial Disclosures) was launched in October 2021 to respond to the growing **awareness that biodiversity loss and ecosystem degradation** pose material financial risks.
- The final version of the TNFD framework was officially released in September 2023 after two years of public consultation and pilot testing.
- Nature Related Risks were defined as:

...the risks of **negative effects on economies**, individual financial institutions and financial systems that **result from**:

the **degradation of nature**, including its biodiversity, and the loss of ecosystem services that flow from it (**Physical Risk**)



the misalignment of economic actors with actions aimed at protecting, restoring, and/or reducing negative impacts on nature (Transition Risk)

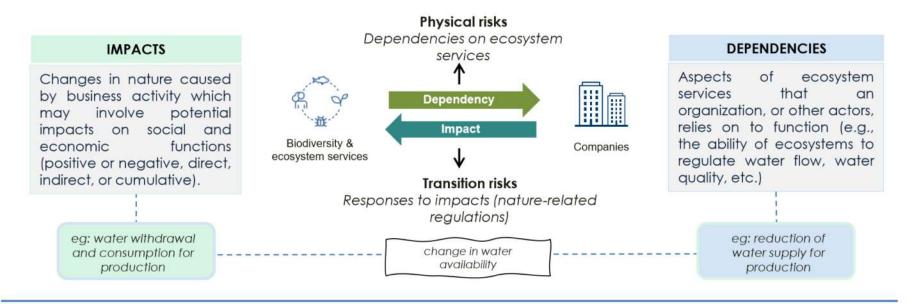


Like climate risks, the framework is based on Transition and Physical Risks



Impacts & Dependencies

Risk Drivers for Transition and Physical Risks within Nature-Related Risks logic





ECOSYSTEM SERVICES provide benefits (goods/services enjoyed by people/companies) to enterprises (supply, adjustment/maintenance, cultural).

BIODIVERSITY means variability among living organisms from all sources, including but not limited to ecosystems and the ecological complexes of which they are a part of.



Reference standards and recommended Approach

LEAP approach: ISP application



TNFD proposes an assessment process for managing nature-related risks and opportunities: the LEAP approach, a 4 step process aimed at supporting the internal assessments

Locate

your interface with nature

Evaluate

your dependencies and impacts

Assess

your risks and opportunities

Prepare

to respond to naturerelated risks

Headquarters and local production units are identified, setting the stage for analyzing the interactions between industries and their surrounding nature (direct operations) through access to different maps related to ecosystem services and pressures on biodiversity.

Industry-specific impact and dependency are identified and applied using geographic & sector-level estimates together with the application that considers location-specific natural resources status and taking into account potential value chain considerations (top down – bottom up approach).

Exposure to environmental risks is quantified by combining normalized sectoral and territorial risk scores and considering exposure to NFCs taking into account possible future states in the short-medium-long term (current status, 2030, 2050) of the natural capital in two different scenarios*:

- SSP1 RCP2.6 (optimistic);
- SSP5 RCP8.5 (pessimistic).







Results at counterparty level

are considered in order to define the materiality of

Nature-related risks for the

portfolio in scope of analysis.





Locate: Industry-Nature Interactions

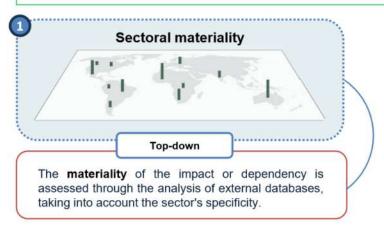
Business activities and state of nature

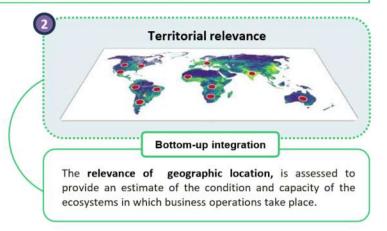
In the Locate phase, **headquarters** and **local production units** are identified, thus setting the stage for analyzing the interactions between industries and their surrounding nature (direct operations).

Access to external databases for mapping ecosystems provides the basis for analyzing **ecosystem services** and **pressures** on biodiversity.



The levels of risk associated with a business' impacts on nature will be closely related to:



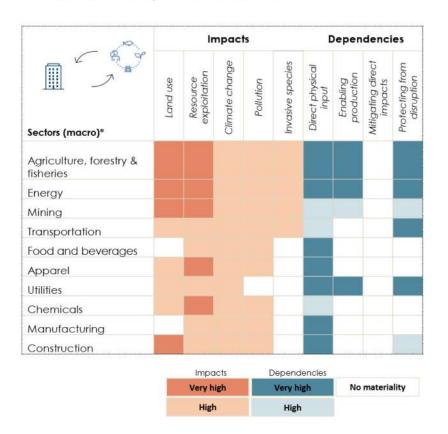




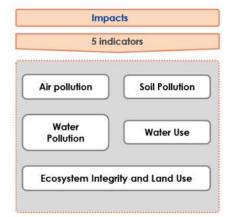
Nature-Related Risks: ISP assessment analysis

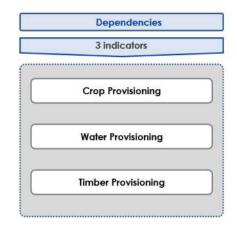
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Evaluate step – Risk drivers



Main biodiversity impacts sources have been taken into account, taking into consideration specific risk drivers, and the main sources of direct physical input (e.g. crop provisioning) have been considered







Evaluate: Company-Level Nature Risks

Territorial and Sector Risk Assessment

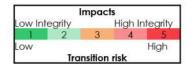
For industry-specific pressure level, an impact/dependency score is applied using sector-level materiality (top-down approach)

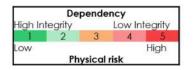
Companies	Sectors	Exposure	Resource exploitation	Direct physical input
Company 1	Agriculture, forestry, and fisheries	100 mln	Very High	Very High
Company 2	Energy (including oil, gas and renewables)	50 mln	Very High	High

For the most relevant impact and dependencies (for direct-operations), applying a bottom-up approach, potential impacts and dependencies are identified considering the relevance of the location-specific natural resource status and the materiality of the industry-specific dependency or impact.

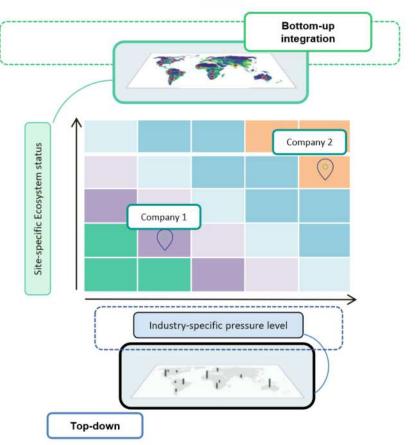
Relevance and materiality are assessed with **sectoral adjustments** through input-output matrices for **value chain** risk assessment.

A normalized Score is calculated for every single risk driver as below:





Depedency

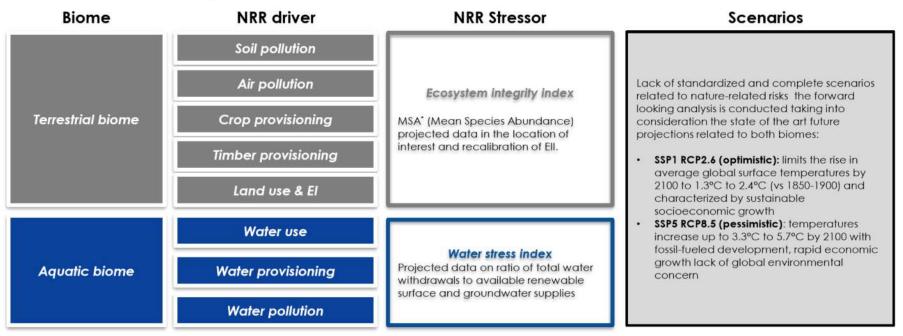


Assess



Assess step – Forward Looking score

To evaluate potential evolutions of the geographical status of the ecosystem and biodiversity pressures for different scenarios
two synthetic indicators for terrestrial (EII) and aquatic (Water stress index) biomes have been used in order to recalibrate the
current status territorial scores (increasing or decreasing the risk score depending on the results stemming from the scenarios
taken into consideration).



ISP Nature Related Risk Analysis

Assess step - Final NRR score

For each **company** and **single risk-driver**, different associated risk scores are calculated:

- an overall direct NRR risk score (DSn) given by an average of impact (dependency) score for direct operations (DOSn) of the company and related territorial risk score (TSn), where the effects of TSn increases as DOSn increases;
- an **overall NRR risk score** (OSn) given by an average of impact (dependency) score for direct (DSn) and upstream value-chain operations (ISn) of the company and related territorial risk score.

Territorial and overall nature-related risk scores are available for different scenarios and time horizons.

All scores described range from values of 1 (very low risk) to 5 (very high risk).

Overall NRR risk score (OSn)

$$OSn = 1 + ((DSn + (5 - DSn)/5 \times ISn - 1.8)/3.2)*(4)$$

Where:

n = company under analysis

OSn = overall impact or dependency score of company n

DSn = impact or dependency score for direct operations of company n

ISn = impact or dependency score for supply chain operations of company n

A **single NFC risk score** is then defined by taking into account taking into account the single scores related to each nature-related risk driver and taking into account medians of dependency and impact of the set of NRR risk drivers' "OSn" associated to counterparty "n"

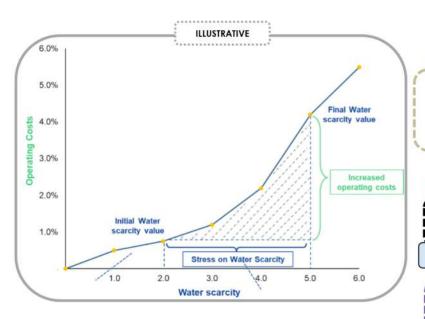
A framework for assessing nature-related risk

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Linking risk-levels to balance sheet items



A sensitivity analysis on single counterparties and /or portfolios can be developed given specific damage functions connecting nature-related events to the financial impacts on companies' balance sheets.



The qualitative/quantitative identification of the level of **risk** must be **translated** into company's financial value. Specific damage functions for sector/impacts and dependencies are helpful for an initial **assessment** of **sensitivity to nature-related risks**.

Current research gaps

A recent **top-down** ECB study⁽¹⁾ combines sectoral dependency scores on ecosystem services and biodiversity shocks to calculate a proxy for variations in PD.

$$\Delta PD_i^s \approx DS_i^{bio} \cdot \sigma_i^s$$

The translation of the risk indicators obtained impacts the directly affected balance sheet items such as:

- Increase production cost;
- Reduce business productivity;

DEPENDENCY

Transitions risks

Physical risks

- Increase costs for imposing a **tax** on companies that cause environmental damage or do not respect environmental boundaries;
- Increase costs to implement **new technologies** with reduced environmental impact

IMPACT

INTESA M SANPAOLO

⁽¹⁾ Boldrini et al. "Living in a World of Disappearing Nature: Physical Risk and the Implications for Financial Stability." *ECB* (2023).

So what?!

Challenges and limitations in measuring nature-related risks



Measuring NRR is a complex challenge:

- Complexity: Combination of climate change, biodiversity loss and pollution interact non-linearly, making it difficult to predict the impacts of nature-related risks.
- Lack of data: The data are often limited or incomplete, making it difficult to estimate the magnitude and intensity of these risks.

Different factors may represent limitations:

- Probabilistic and not certain events: Difficult to estimate the probability of occurrence and intensity of these risks.
- Uncertainty of consequences: Difficult to estimate the financial impact of these risks.

Thanks for your attention!

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Annex

Geolocalization: Where economic activity takes place matters

Water dependency case: business activity



We selected two NACE sectors: 3511 (electricity production) and 0121 (viticulture). The selection was based on the water withdrawal dependency level of these two sectors (direct-operations).

